

Your employees—like your business goals—are not limited by geography. With our global presence and contacts, we can provide multi-national businesses with a coordinated solution to all of your employment, immigration and benefits needs throughout the world.

Dentons understands what it takes to attract, retain and compensate your talent. From across the street to around the world, our employment, immigration and benefits teams have the depth and breadth of experience to provide thoughtful and practical counsel to keep your business moving forward.

Our Global Reach

Dentons has more than 425 employment, immigration and benefits lawyers located in over 100 locations spanning more than 40 countries who focus their efforts on employment and labor counseling and litigation, immigration issues and benefits matters. Dentons' global presence makes the firm uniquely qualified to provide multi-national businesses with a coordinated legal strategy that properly takes into consideration the application of local laws and the overall corporate culture of the business.

Dentons has extensive experience representing employers in all industry sectors, including:

- Education
- Energy
- Financial services
- Health care
- Hospitality

- Insurance
- Manufacturing
- Mining
- Natural resources
- Professional services

- Real estate
- Retail
- Technology
- Telecommunications
- Transport and infrastructure



Employment and Labor

Dentons is there for you in the boardroom, helping you strategize cutting-edge employment policies and corporate compliance programs. Our lawyers draft employment handbooks, policies and contracts, deal with problem employees, conduct internal corporate investigations, perform anti-harassment and sensitivity training, and provide counsel in the course of mergers and acquisitions, reductions in force, restructuring and other business activities. We are imbedded in your corporate culture, serving as day-to-day legal advisors and supporting your human resources department in every stage of the employment process, from initial hiring and background checks to sensitive termination decisions.

Dentons is there for you at the negotiation table, counseling and representing management in traditional labor matters, negotiating collective bargaining agreements, ascertaining the advantages and disadvantages of union avoidance and assisting in all union-related matters.

Dentons is there for you in the courtroom, with extensive experience litigating and arbitrating all employment-related claims, including allegations of discrimination, retaliation, failure to pay wages, breach of contract and breach of fiduciary duty. We regularly serve as lead counsel in "bet the company" litigation involving the interpretation and enforcement of non-competes and other restrictive covenants, employee "lift outs" and "raiding," allegations of trade secret theft, unfair competition and the inevitable disclosure doctrine.

Dentons' employment and labor lawyers are known for their creative, business-savvy counseling skills and, when necessary, their results-driven, highly successful litigation practice. Dentons represents local and multinational businesses with respect to the full range of workforce-related issues and matters, including:

- Alternative Dispute Resolution (ADR)
- Business immigration
- Corporate board and committee representation
- Disciplinary and grievance procedures
- Discrimination, retaliation and unlawful harassment litigation

- Human resources advice and counseling
- Internal corporate investigations
- · International employment law
- IP/IT protection and litigation
- Labor relations and collective labor law
- Mergers and acquisitions
- Employee poaching/raiding
- Employment contracts, handbooks and policies
- Equal employment, diversity and discrimination
- ERISA and benefits counseling and litigation
- Executive employment and severance agreements
- Partnership and close corporate disputes
- Privacy and security
- Restrictive covenant disputes
- Restructuring, redundancies and reductions in force
- Training
- Wrongful termination and unfair dismissal

Immigration and Mobility

Employers, entrepreneurs, investors and professionals rely on Dentons to navigate every step of the immigration process in virtually every region of the world. We develop strategies and practices to meet your staffing needs in a globalized labor market.

Providing sophisticated and creative solutions to complex problems, we work with employers to recruit and retain the best and brightest employees from anywhere in the world. Our team handles all business visa applications, including short- and long-term temporary working visas, visitor visas for short stays, as well as visas for entrepreneurial immigrants who have extraordinary ability and professional experience.

Dentons' immigration lawyers and professionals help you:

- Develop strategies to recruit and retain experienced managers and skilled professionals
- Prepare visa applications and organize supporting documentation
- Submit visa applications to the appropriate agency
- Understand and train for best practice compliance with immigration laws and regulations
- Address audits and enforcement actions by government agencies

We incorporate state-of-the-art technology and resources:

- Digital filing to ease critical document retrieval and delivery to clients without the cost and delays inherent in off-site storage of physical records
- Email updates, publications, webinars and seminars to keep you up to speed on relevant new developments and evolving trends
- A comprehensive global knowledge bank
- Competitive pricing to allow for more predictable legal fees
- Our clients include computer hardware and software companies, telecoms companies, media companies, life sciences companies, academic institutions, natural resources and energy companies, financial institutions, theatre companies, hotels, restaurants, construction companies, developers, energy providers, manufacturers and accounting firms, as well as religious, charitable and other nonprofit organizations.
- Dentons serves clients' needs around the world, both in major business destinations and in less well-traveled locales often overlooked by other law firms.

When you partner with Dentons, you tap into our full range of experience not only in immigration law, but also in related legal fields—including employment and employee benefits, corporate, tax, litigation, capital markets and real estate.

We collaborate with colleagues worldwide throughout the firm to identify and comprehensively address issues including:

- Immigration consequences of mergers, acquisitions, restructures, reductions in workforce and new company formation
- Immigration investment structures
- Compliance issues for employers, including employment agreements, personnel policies, training and expatriate assignments
- Government audits, worksite raids and other enforcement actions
- Guidance for high-net-worth individuals on topics ranging from pre-immigration income and estate planning to post-immigration relinquishment of resident or citizenship status





Pensions, Benefits and Executive Compensation

A global workforce requires a global team well-versed in pensions, benefits and executive compensation matters. Dentons' lawyers can provide you with clear and practical advice and a seamless service that incorporates local laws in regulatory, fiduciary, tax, governance, transactions and disputes.

We assist with all types of pension and retirement plans,

including design and set-up, plan modification, administration and communications, the investment of plan assets and fiduciary responsibilities.

We understand what is needed in different industry sectors to attract and retain top talent and motivate people to achieve critical business objectives. We can help you achieve your goals by working with you to design and implement all types of equity and cash-based incentive plans, whether to incentivize employees to meet short- or long-term operational and financial

objectives, or to retain and reward key employees in connection with a merger or sale of the business. Our team can advise on senior executive employment and severance arrangements, compensation risk assessments, corporate governance and the disclosure of directors' and officers' compensation. We also provide independent counsel to board compensation committees.

Take advantage of our expertise in employer group health plans, informed by our experience in dealing with insurers and administrative service providers. We can help you meet the challenge of balancing costs against the value of quality health care and addressing ever-increasing regulatory compliance and oversight of group health plans.

Whether you are a private, public or non-profit company, pension scheme trustee, plan fiduciary, financial institution, individual executive, a board of directors' compensation committee, insolvency practitioner or government body, we can advise you on all your pensions, benefits and executive compensation needs, including:

- Board compensation committee representation
- Executive compensation
- Executive employment and severance agreements
- Government and public sector plans
- Health and welfare benefits.
- Multiemployer plans (MEPPs/ industry-wide plans)
- Pensions and benefits disputes
- Pensions and benefits in transactions and reorganizations
- Pensions and retirement plans
- Plan fiduciary advice, funding and investments
- Plan governance
- Professional trustee services
- Share schemes and equity/ stock-based incentive plans

Awards and accolades

Firm accolades

A top twenty most recognized legal brand by Acritas 2016 Global Elite Brand Index

Named a "Go-To Law Firm for the Fortune 500" in Corporate Counsel magazine

Law 360's Global 20 List for 2016

BTI Consulting Group, Client Service A-Team Survey, Ranked #2, 2016-2017

Regional accolades

Australia, Employment, Chambers Asia Pacific 2017-2018 (Band 4); Employment Legal 500 2017 (Tier 4)

Canada, Pensions & Benefits, Chambers Global 2018 (Band 4); 2013-2017 (Band 3); Employment & Labor, Nationwide - Canada, Chambers Canada 2018 (Band 4); Employment Legal 500 2015-2017 (Tier 4); 2013-2014 (Tier 5)

China, Employment, Chambers Asia 2013 (Band 4)

Europe-wide, Employment, Chambers Europe 2015-2018 (Band 4); 2013-2014 (Band 3)

Colombia, Labour & Employment, Chambers Latin America 2018 (Band 4)

Costa Rica, Labor and Employment, *Chambers Latin America* 2017-2018 (Band 2); Labor and Employment, *Legal* 500 2017 (Band 2)

France, Employment, Chambers Europe 2015-2018 (Band 5); 2014 (Band 4), Legal 500 2014-2017 (Tier 3)

Germany, Employment, Legal 500 2013-2017 (Recommended)

Hungary, Employment, Chambers Europe 2018 (Band 3)

Italy, Employment, Legal 500, 2017 (Tier 3), Legal 500, 2015 (Tier 2); Chambers Europe 2017 (Noted firm), Chambers Europe 2018 (Band 5)

Netherlands, Empolyment, Chambers Europe 2018 (Band 4)

Poland, Employment, Chambers Europe 2015-2018 (Band 3); 2013-2014 (Band 4), Legal 500 2016-2017 (Tier 2); Legal 500 2014-2015 (Tier 4)

Romania, Employment, Chambers Europe 2013-2015 (Band 4)

Russia, Employment, *Chambers Europe* 2013-2018 (Band 1), *Legal* 500 2013-2017 (Tier 1)

Spain, Employment, Legal 500 2013-2014 (Recommended)

Singapore, Employment, Legal 500, 2013-2017 (Tier 2)

UK, Employment: Employer, Chambers UK 2017-2018 (Band 5); Chambers Europe 2015 (Band 4); 2013-2014 (Band 3); Employment - Milton Keynes and Surrounds, Chambers UK 2016 (Band 3); 2014 (Band 2); Pensions Chambers UK 2014-2017 (Band 5); Employment: Employers, Legal 500 UK 2014-2017 (Tier 5); Employment: Employers - London, Legal 500 2013-2017 (Tier 5); Pensions: Dispute resolution, Legal 500 2015-2017 (Tier 3); Scotland, Employment, Chambers UK 2018 (Band 3)

Ukraine, Employment, Chambers Europe 2018 (Band 2); 2013-2017 (Band 1)

US, Litigation Powerhouse in Everyday Employment and Complex Employment Litigation, *BTI Litgation Outlook 2017*; Labor and Employment Disputes: Defense, *Legal 500* (Band 4); Georgia Labor & Employment, *Chambers USA* 2015-2016 (Band 4); Illinois Labor & Employment: Employee Benefits & Compensation, *Chambers USA* 2014 (Band 3); Employee Benefits and Executive Compensation, *Legal 500* 2013-2017 (Tier 4); ERISA Litigation, *Legal 500*, 2015-2017 (Tier 4), 2014 (Tier 5)



Individual accolades

Pamela Baker, Chicago Partner

Chambers USA, Nationwide Employee Benefits (Band 2), 2011-2017

Number One Employee Benefits Lawyer in Illinois, *Leading Lawyer Magazine*, 2017

Illinois Super Lawyer, Top 100 Illinois Super Lawyers, 2011-2012 and Top 50 Women Illinois Super Lawyers, 2010-2017

Best Lawyers, Chicago Employee Benefits Lawyer of the Year, 1995-2017

Legal 500, Employee Benefits and Executive Compensation (Recognized), 2013-2015

R. Daniel Beale, Atlanta Partner

Chambers USA, Georgia Labor & Employment (Band 4), 2009-2018

Georgia Trend, recognized as a "Legal Elite" for labor and employment, 2008-2012

Stuart Blaugrund, Dallas Partner

Texas Super Lawyers, 2003-2011

Michael Bronstein, London Partner

Chambers UK, Employment (Band 4), 2013-2017

Legal 500, Employment in London (Recognized), 2013-2017

Aldo Calza, Milan Partner

Chambers Europe, Employment (Band 2), 2017 (Band 3), 2011 - 2016

Legal 500, recognized as a leading Employment lawyer, 2015-2017

Brian S. Cousin, New York Partner

New York Super Lawyers, 2013-2017 Legal 500, ERISA Litigation (Recognized), 2014-2015

Katell Deniel-Allioux, Paris Partner

Chambers Europe, Employment (Band 5), 2017 (Band 4), 2015

Legal 500, Employment in France (Recognized), 2014-2015

Cormack Dunn, Sydney Partner

Best Lawyers in Australia, Labour and Employment, 2017

Fausto Franceschi, Edmonton Partner

Best Lawyers in Canada, Labour and Employment Law, 2011-2017

Laura Gibson, Houston Partner

Director, Board of Directors State Bar Association of Texas, 2016-2019

President, Houston Bar Association, 2015-2016

"Women on the Move" Texas Executive Women, 2012

President's Award, Houston Bar Association, 2011, 2013

Trailblazer Outside Counsel of the Year, State Bar of Texas – Texas Minority Counsel Program, 2013

Cynthia Jackson

Chambers USA, Labor and Employment California (Band 4), 2017-2018

Anna Karina Jimenez, San Jose Partner

Chambers Latin America, Labour and Employment Costa Rica (Band 2) 2017; Leading Individual, 2015

Who's Who Legal: Costa Rica, Labour and Employment and Business Immigration

Barbara B. Johnston, Calgary Partner

Best Lawyers in Canada, Labour and Employment Law, 2014-2017

Legal 500, Labour & Employment (Recommended), 2013-2017

The Canadian Legal Lexpert Directory, Leading Practitioner in the areas of Employment Law, 2012-2017; Workplace Human Rights, 2011-2012, 2014-2017

BTI Consulting Group, Client Service All-Star, Labour & Employment – Canada. 2016

Chambers Global, Employment and Labor (Band 4), 2015, Band 3 (2017); Employment and Labour & Pensions -Canada, (Up and Coming), 2014

Who's Who Legal: Canada 2014, Leading Management Labour and Employment Lawyer

Appointment to Queen's Counsel in Alberta, 2014

Aigoul Kenjebayeva, Almaty Partner

Legal 500, Leading Individual, 2017 Chambers Global, (Band 1), 2014, Band 2 (2017)

Anneli LeGault, Toronto Partner

Best Lawyers in Canada, Labour and Employment Law, 2013-2017

Legal 500, Labour and Employment in Canada (Recognized), 2015

Christian Létourneau, Montréal Partner

Best Lawyers in Canada, Labour and Employment Law, 2013-2017

Jean-Louis Magnier, Paris Partner

Chambers Europe, Employment (Band 5), 2017, (Band 4), 2014-2015

Legal 500, Employment in France (Recognized), 2014-2017

Sandra R. McCandless, San Francisco Partner

Chambers USA, California Labor & Employment (Band 4), 2015-2018; (Recognized Practitioner), 2014-2017

Selected as one of the Most Influential Women in Bay Area Business, San Francisco Business Times, 2014

Northern California Super Lawyers, 2005–2014

Blair W. McCreadie, Toronto Partner

Best Lawyers in Canada, Labour and Employment Law, 2014 - 2017

Adrian Miedema, Toronto Partner

Best Lawyers in Canada, Labour and Employment Law, 2013-2017

Repeatedly recommended, *The*Canadian Legal Lexpert Directory
2014-2017

Aleksandra Minkowicz-Flanek, Warsaw Partner

Chambers Europe, Employment (Band 2), 2014-2017

Legal 500, Employment in Poland (Recognized), 2015-2017

Stephanie Nicol, Sydney Partner

Best Lawyers in Australia, Labour and Employment, 2017

Volodymyr Monastyrskyy, Kyiv Partner

Chambers Europe, Employment (Band 1), 2013-2017

Mary M. Picard, Toronto Partner

Best Lawyers in Canada, Employee Benefits Law, 2013-2017

Chambers Global, Pensions and Employee Benefits (Band 2), 2013-2017

Legal 500, Labour and Employment in Canada (Recognized), 2015-2017

Marina Ryzhkova, Moscow Partner

Chambers Europe, Leading Expert in Employment in Russia (Band 1), 2015; Star Individual, 2017

Legal 500, Recommended Expert in Employment in Russia, 2010-2017

Best Lawyers, listed among the best Arbitration and Mediation, Immigration, Labor and Employment experts in Russia, 2013 - 2017; Lawyer of the Year, 2017

Mark Sant, Sydney Partner

Chambers Asia-Pacific, Employment Australia (Band 3), 2017

C. Matthew Schulz, Silicon Valley Partner

Chambers USA, California Immigration (Recognized Practitioner), 2014-2017

Peter Stockburger, San Diego Managing Associate

Southern California Super Lawyers, "Rising Star," 2015-2017

Scott Sweatman, Vancouver Partner

Chambers Global, Pensions and Employee Benefits (Band 3) 2013-2017

Legal 500, Labour and Employment in Canada (Recognized), 2015

The Canadian Legal Lexpert Directory, in the area of Pensions and Employee Benefits, 2013-2017

Best Lawyers in Canada, Employee Benefits Law, 2012-2017

ABOUT DENTONS

Dentons is the world's largest law firm, delivering quality and value to clients around the globe. Dentons is a leader on the Acritas Global Elite Brand Index, a BTI Client Service 30 Award winner and recognized by prominent business and legal publications for its innovations in client service, including founding Nextlaw Labs and the Nextlaw Global Referral Network. Dentons' polycentric approach and world-class talent challenge the status quo to advance client interests in the communities in which we live and work.

dentons.com

Contacts

Please contact your local Dentons partner or team leader to learn more about what we can do for you. A list of key contacts by region can be found on our website at www.dentons.com.