

Corporate Governance in the Infrastructure and PPP Sector in Russia, CIS and the Caucasus

Corporate Governance

Corporate governance requires balancing intricate competing interests under the intense spotlight of regulatory, operational, fiduciary, political, communications and market factors. It requires the application of judgment, legal analysis, and practical decision-making in a real-time environment where decisions are likely to be second-guessed and sometimes reviewed by the courts.

We understand that the best way to avoid a corporate governance crisis is to plan for it; and that often the most successfully resolved crises are the ones that no one hears about. But when an issue is in the spotlight, we bring to bear an unparalleled array of resources and expertise, including securities regulation, disclosure, corporate law, communications policy, compliance practices, privacy, fiduciary duties, investor relations, activist shareholders and experience-based business judgment.

We are experienced in guiding boards of directors, special committees, management and corporate leadership on the full range of governance issues that confront them. In fact, our multidisciplinary, business-focused approach to addressing these issues has been relied on by many of the most sophisticated global companies.

We assemble teams of litigation and corporate partners experienced in all aspects of these sensitive matters, including:

- advising boards, committees, management and leadership in discharging their legal and fiduciary obligations while preserving all available legal protections
- responding to and negotiating with national and international securities regulators and other enforcement agencies
- working with your auditors and financial advisors to resolve potential accounting issues
- handling disclosure in a manner that both satisfies legal obligations and is sensitive to the concerns of investors, employees and the media
- conducting internal investigations to determine relevant facts quickly and accurately
- working with financing sources
- handling any civil litigation that may arise

Let Dentons be your partner in leading the way.

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Infrastructure and PPP

Public-Private Partnerships (PPP) have increasingly become a common structure for the delivery of public infrastructure. PPP offer the opportunity for governments and nongovernmental bodies to achieve more efficient projects by sharing risks and responsibilities differently as compared to traditional procurement. These types of structures also can offer better protection against schedule and cost overruns, and give the private sector the chance to bring innovation to the design, construction, operation and maintenance of public infrastructure.

PPP arrangements tend to be long-term and therefore the parties involved need an accurate understanding, agreement and documentation of rights and obligations over the course of the project. All parties to a PPP agreement need experienced legal advisors to achieve workable agreements that serve all parties.

Dentons' lawyers have deep-rooted experience with PPPs. We have assisted public owners, concessionaires, lenders and contractors with all aspects of PPP arrangements across a broad range of infrastructure sectors. We have leading PPP lawyers in jurisdictions that have been most active in these partnerships, including those in the United Kingdom, Europe and Canada. Whether you are involved in transport or utility, roads or accommodation we have experienced lawyers who can assist you.

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Russia, CIS and the Caucasus

Dentons bridges cultures and markets to deliver a full-service solution across the CIS.

With cross-cultural experience and a transactional track record starting in the 1970s, Dentons offers you one of the most extensive CIS practices. Our offices in Russia, Ukraine, Kazakhstan, Uzbekistan, Georgia and Azerbaijan are supported by a team of dedicated multilingual lawyers based in key financial and political centers, including Frankfurt, Berlin, Paris, Brussels, London, New York and Washington. In the CIS countries in which we do not have offices, including Armenia, Belarus, Kyrgyzstan and Moldova we enjoy close working relationships with leading local law firms.

Whether you are a Fortune 500/Global Fortune 100 international company or financial institution, private equity fund, start-up, state-owned company, international financial institution or a not-for-profit organization, Dentons can advise in connection with your business, investments and operations in CIS countries. We also advise fast-growing companies as well as high-net-worth individuals from Russia and other CIS countries in connection with local and cross-border transactions.

To address all your transactional and advisory needs, our practice covers the full range of corporate, tax, banking and finance, real estate, competition, employment, energy, mining, intellectual property, and litigation and arbitration matters.

Dentons can give you a recognized depth of global and domestic expertise and a breadth of representation backed by solid working relationships with regional firms and local and federal governments. Our team's experience spans sectors including automotive, aviation and aerospace, energy, entertainment and sports, financial institutions, forest products and agribusiness, hotels and leisure, infrastructure and PPP, life sciences, luxury, fashion and beauty, media, mining, retail, technology and telecommunications.

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